

City of Mattoon

FY 2012-2013 Budget

Budget Overview

- FY 2012 Review
- Revenues/Expenditures
- Departmental Review
 - Recommendations
 - Policy Discussion

FY 2011-2012

Overview

- Accomplishments
 - **FY 11 Projected Ending Balance \$**
 - **Community Pride**
 - 6 demolitions (22 Total)
 - 952 notices issued
 - 916 resolved
 - **YMCA Parking Lot**
 - **Progress Square**
 - **Broadway/YMCA alley**
 - **ALS service**
 - Billed \$389,937
 - Collected \$113,320 (\$125,000 Budgeted)
 - **TIF**
 - Midtown – Hunan, Progress Square, Downtown Diner, Library

FY 12-13

General Fund Obstacles

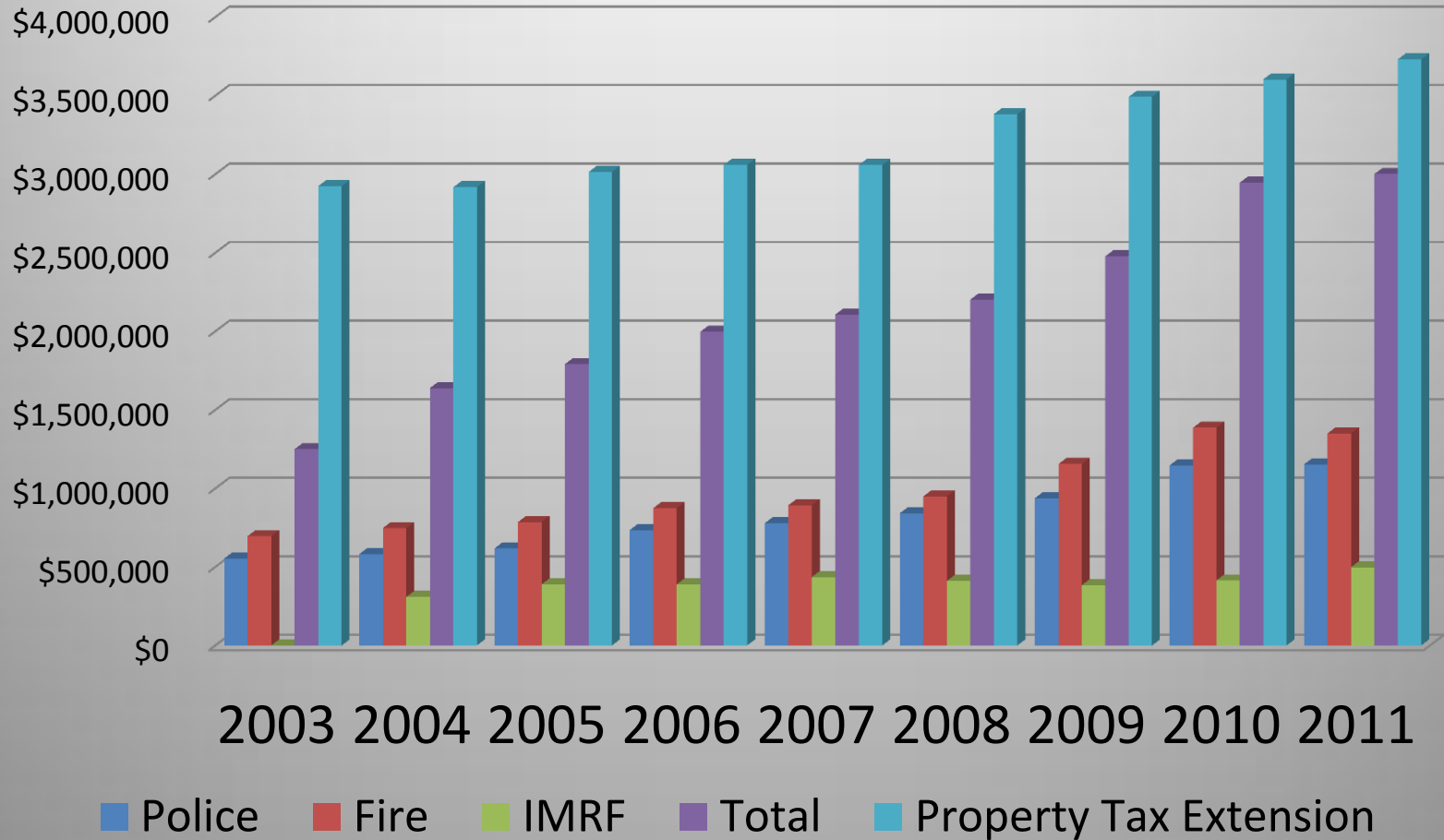
- State unknown
 - PPRT (Reg. School Supt) \$504,430
 - LGDF \$1,488,111
- Pensions (80% of tax levy) \$3,000,511
- Healthcare Insurance (\$1 million+)
- 2% Pay increase
 - \$146,000 General Fund



Pension Costs

Collected In	Police	Fire	IMRF	Total	Property Tax Extension	% of Property Tax
2003	\$ 553,637	\$ 696,435	No Data	\$ 1,250,072	\$ 2,923,976	42.75%
2004	\$ 581,902	\$ 747,299	\$ 308,886	\$ 1,638,087	\$ 2,917,026	56.16%
2005	\$ 617,911	\$ 785,507	\$ 388,106	\$ 1,791,524	\$ 3,013,330	59.45%
2006	\$ 734,188	\$ 873,336	\$ 388,397	\$ 1,995,921	\$ 3,058,134	65.27%
2007	\$ 778,439	\$ 892,249	\$ 435,447	\$ 2,106,135	\$ 3,058,134	68.87%
2008	\$ 841,915	\$ 949,325	\$ 410,855	\$ 2,202,095	\$ 3,382,279	65.11%
2009	\$ 938,318	\$ 1,154,741	\$ 383,685	\$ 2,476,744	\$ 3,491,984	70.93%
2010	\$ 1,145,967	\$ 1,385,894	\$ 413,992	\$ 2,945,853	\$ 3,602,949	81.76%
2011	\$1,152,945	\$1,349,661	\$ 497,905	\$ 3,000,511	\$ 3,730,215	80.44%

Pensions



FY 12-13

General Fund Obstacles

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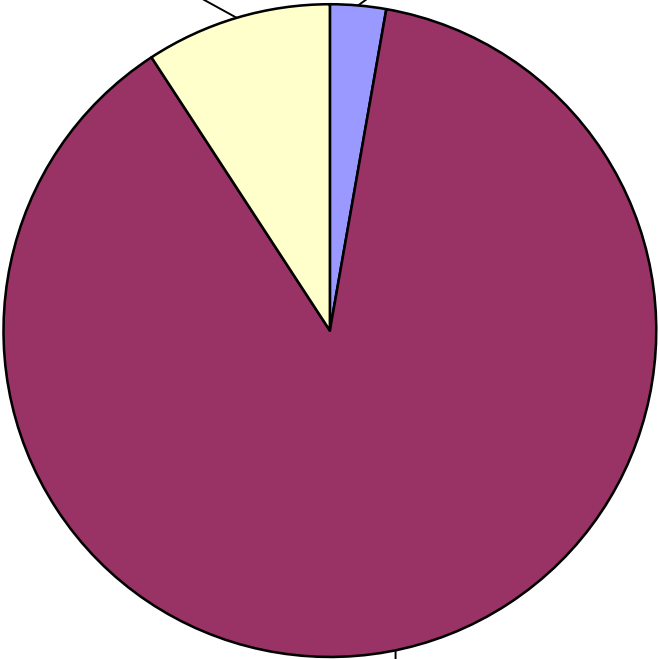
Healthcare

Fixed Costs	Actual 12/31/07	Actual 12/31/08	Actual 12/31/09	Actual 12/31/10	Actual 12/31/11
Specific S/L	\$99,382.00	\$111,893.00	\$131,568.00		
Aggregate S/L	\$12,752.00	\$12,488.00	\$12,209.00		
*Fees (including run out)	\$137,161.20	\$139,340.79	\$133,206.50		
Total Fixed Cost	\$249,295.20	\$263,721.79	\$276,983.50		
Claims					
Medical	\$1,135,285.00	\$1,386,208.32	\$1,455,122.00	\$1477402	1832141
Dental	\$79,559.91	\$89,900.53	\$94,426.97	\$95684	
RX	\$447,051.00	\$471,217.20	\$511,092.00	\$518583	618938
Total Paid	\$1,661,895.91	\$1,947,326.05	\$2,060,640.97		
Total Cost	\$1,911,191.11	\$2,211,047.84	\$2,337,624.47		

Health & Welfare Expenditures

Prop & Casualty
Ins
\$109,825
9%

Council on Aging
\$33,000
3%



Retiree Health
Benefits
\$1,050,000
88%

FY 12-13

General Fund Obstacles

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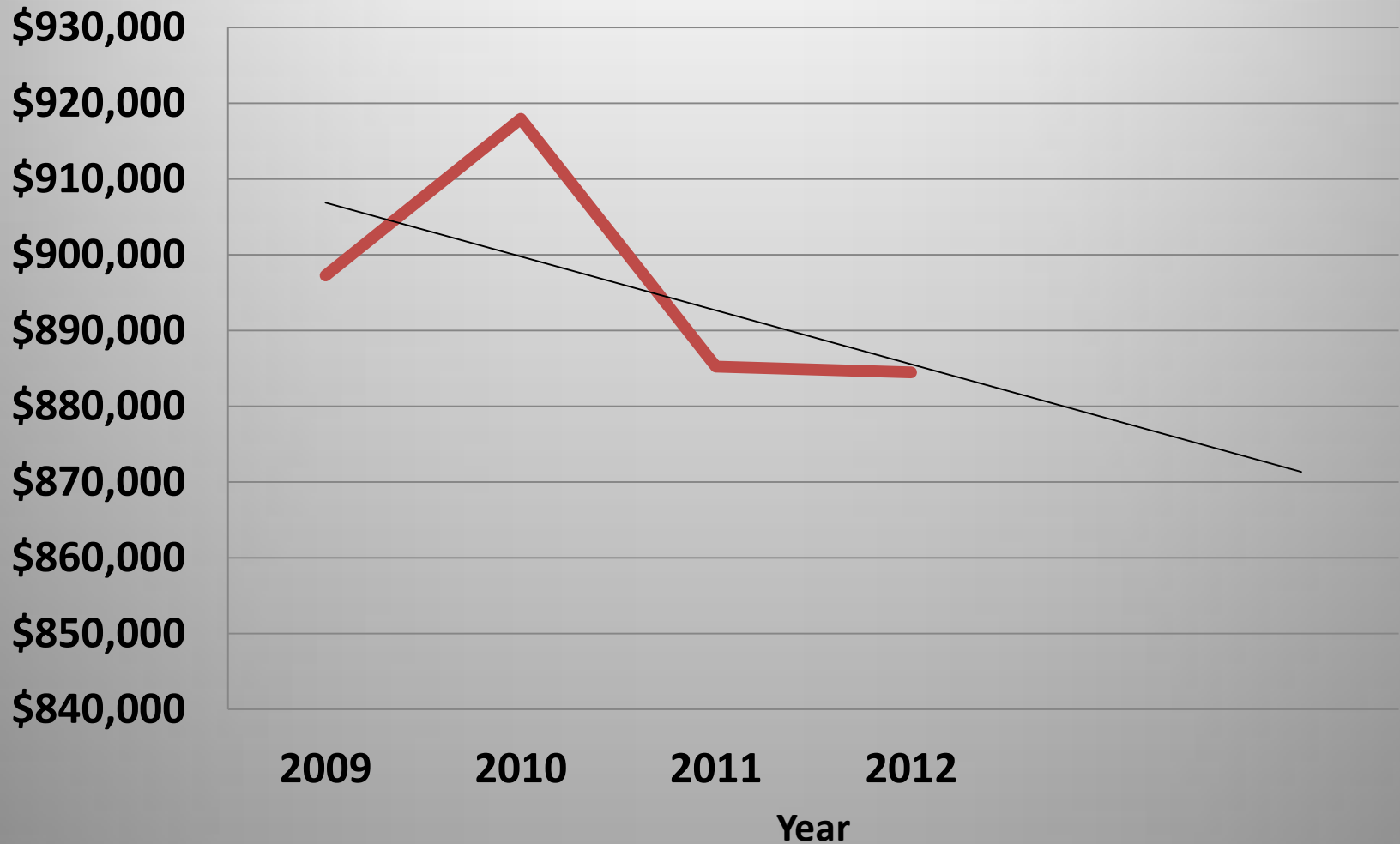
FY 12-13

General Fund Obstacles

- Telecommunications Tax
- Property tax (PTELL)



Telecommunications Tax Revenue



FY 12-13

Strategic Planning Goals

- Appearance of City
 - Demolitions, landscaping
- Economic, downtown development
- Public safety
 - Tazers, narrowband radios
- Technology
- Recreational opportunities
 - Bike trail



FY 12-13

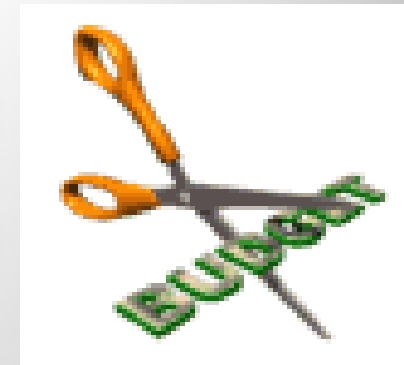
“If we had a money tree...”



- All wish list requests, needs
- New positions
 - FT Landscaper, New police officer
- New vehicles
 - Lawn mowers, Street sweeper, Pickup trucks
- New programs
 - Lexipol (Fire Dept SOGs), ipads (Council, Dept Heads)
- **DEFICIT – (\$496,039)**

FY 12-13

Round 1 Cuts



- Boosted/fine tuned revenues
 - Economy, new stores
- Moved items to other funds
 - Police building work
 - Fire station 3 repairs
 - Boys Complex roof
 - Bway pkg at Peterson Park



Capital

Capital

Tourism

Bwy East TIF

FY 12-13

Round 1 Cuts contd.



- Reduced items
 - 5 turnout gear sets to 2 turnout gear sets (\$10,000 to \$4,000)
 - Demolition funding from \$40,000 to \$15,000
 - ROW trees from \$5,000 to \$3,000
 - Codification updates from \$9,000 to \$7,000
 - Coles Together contribution from \$60,000 to \$50,000

FY 12-13

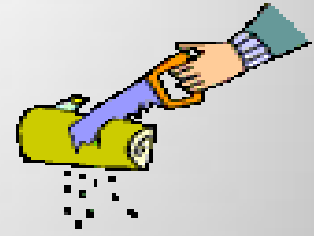
Round 1 Cuts contd.



- Removed items altogether
 - 1 squad car
 - Surveillance cameras
 - Annual labor attorney services
 - Computers
 - Backhoe
 - 1-Ton Truck
- Deficit(\$267,304)

FY 12-13

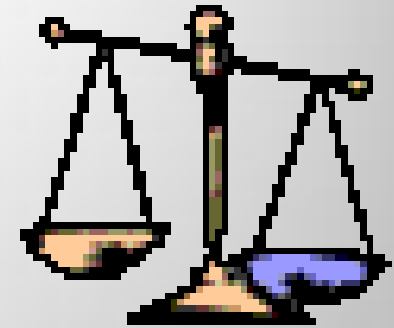
Round 2 Cuts



- Boosted inflow from Tourism to Parks
 - \$22,000 to \$28,000
- Removed items
 - FT Landscaper
 - New police officer
 - Sweeper
 - Lawn mowers, trucks
 - Ipads
- Deficit (\$67,652)

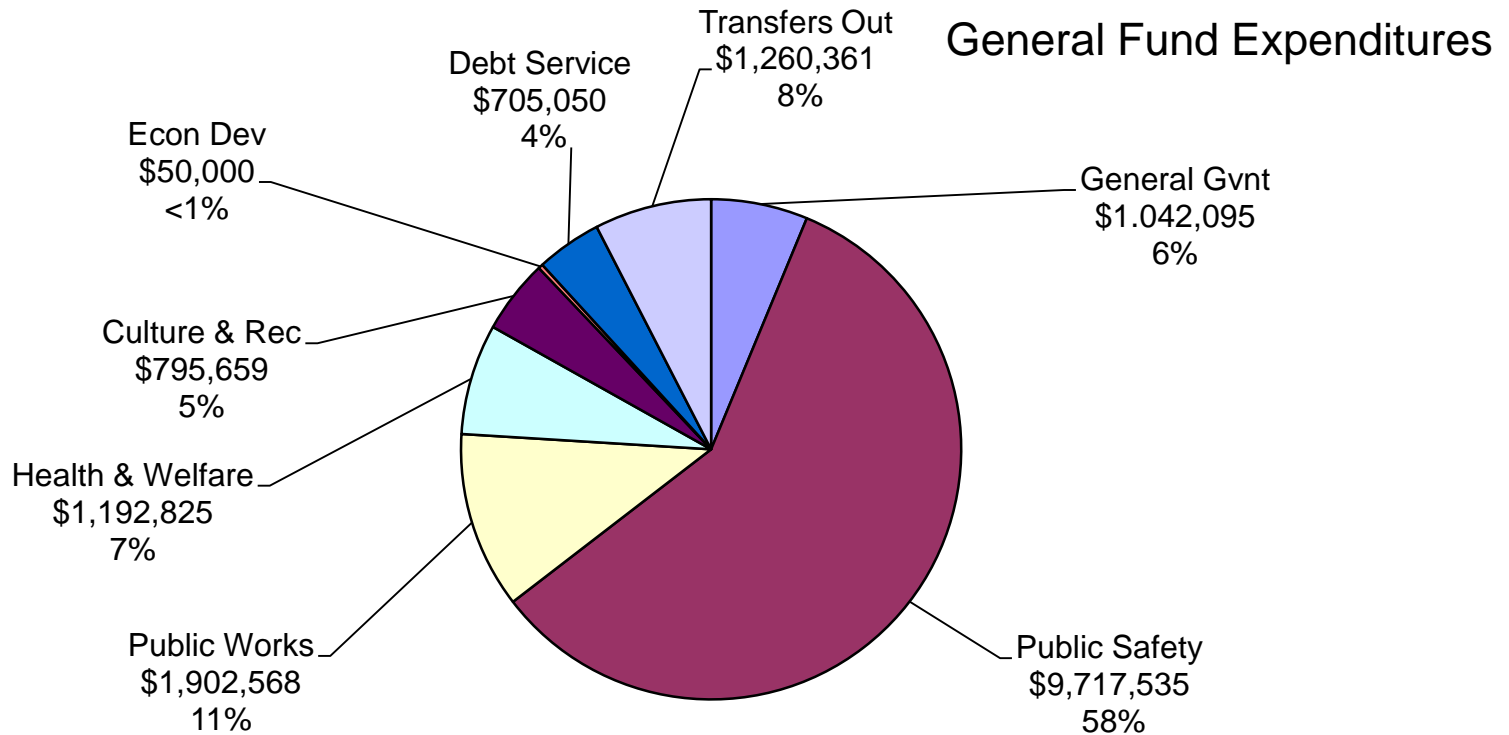
FY 12-13

Round 3 Cuts



- Boosted revenues
 - Sales tax (Slumberland 6 mos, projection 2%)
- Removed
 - PW copier
- Reduced line items
 - Lake Mattoon construction (\$12,000 to \$8,000)
 - Supplies, Equipment, Other Pro Svcs
- Budget status - Balanced

General Fund Overview



General Fund Overview

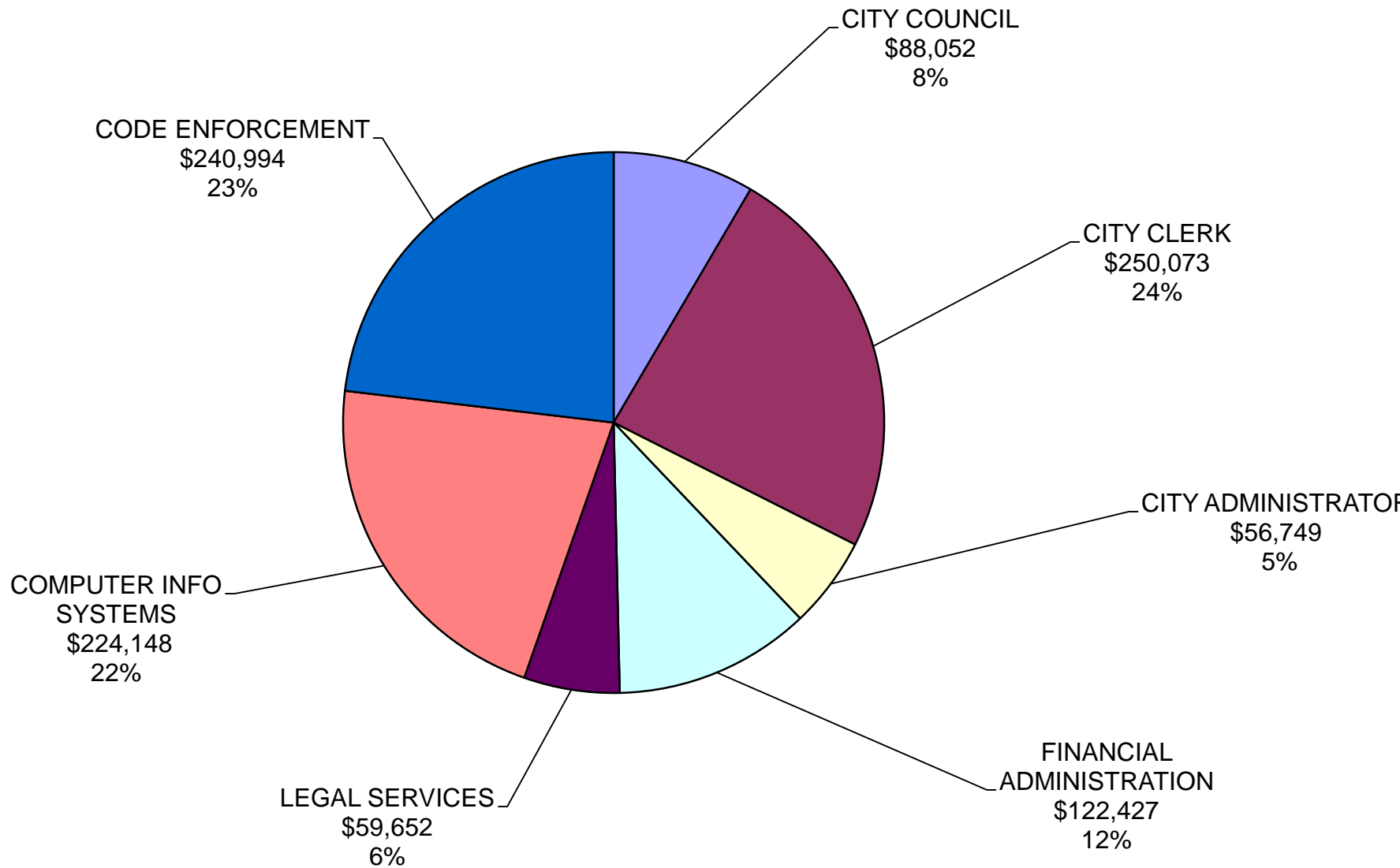
- City Hall

- Council, Clerk, Administrator, Finance, CD, IT

- Council on Aging \$33,00
 - Arts Council \$5,000
 - Codifications \$7,000
 - Audit \$21,500
 - Microsoft package \$22,000
 - Demolitions \$15,000
 - Comprehensive Plan \$25,000



General Government Expenditures



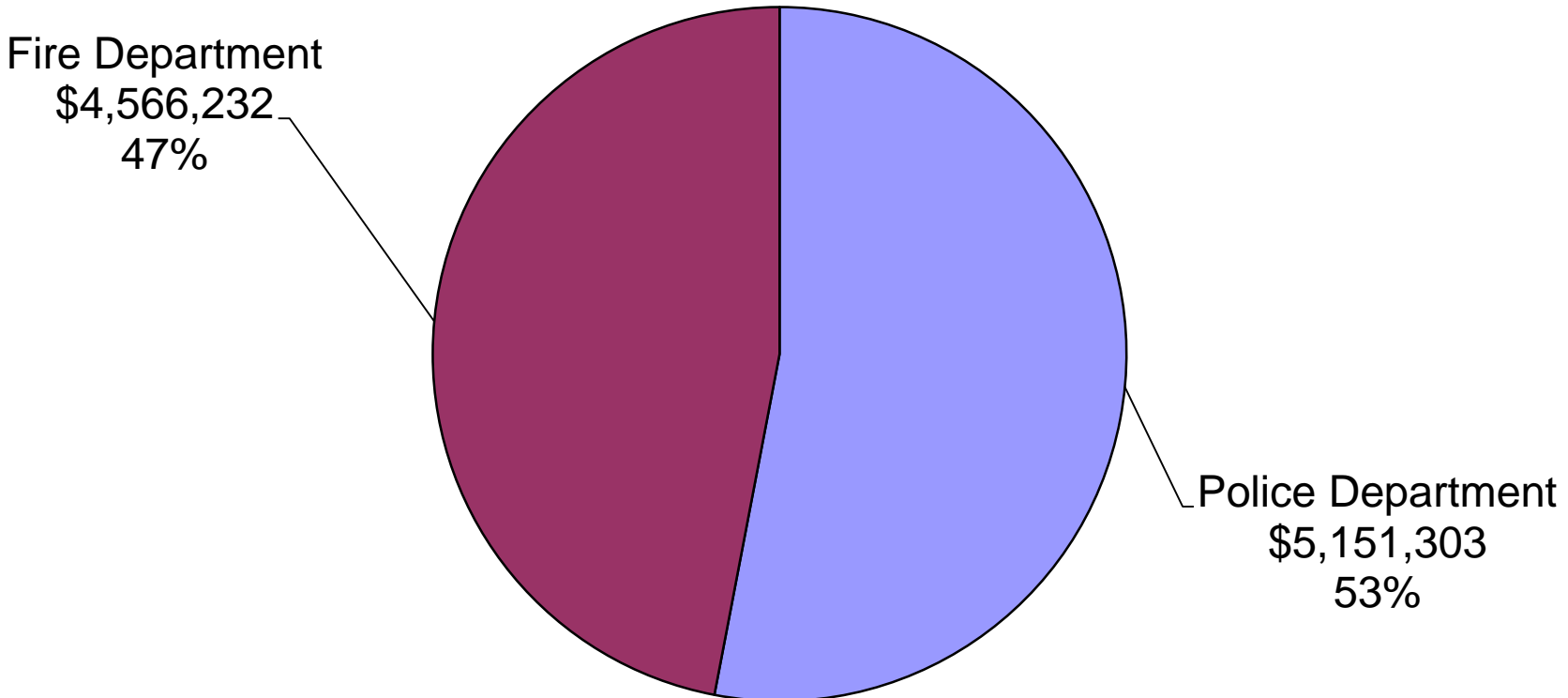
General Fund Overview

- Police Department

- Taser replacement \$15,000
- Building cameras \$8,000
- Interview room computer \$6,000
- 2 in car cameras \$10,000
- 2 in car computers \$12,000



Public Safety Expenditures



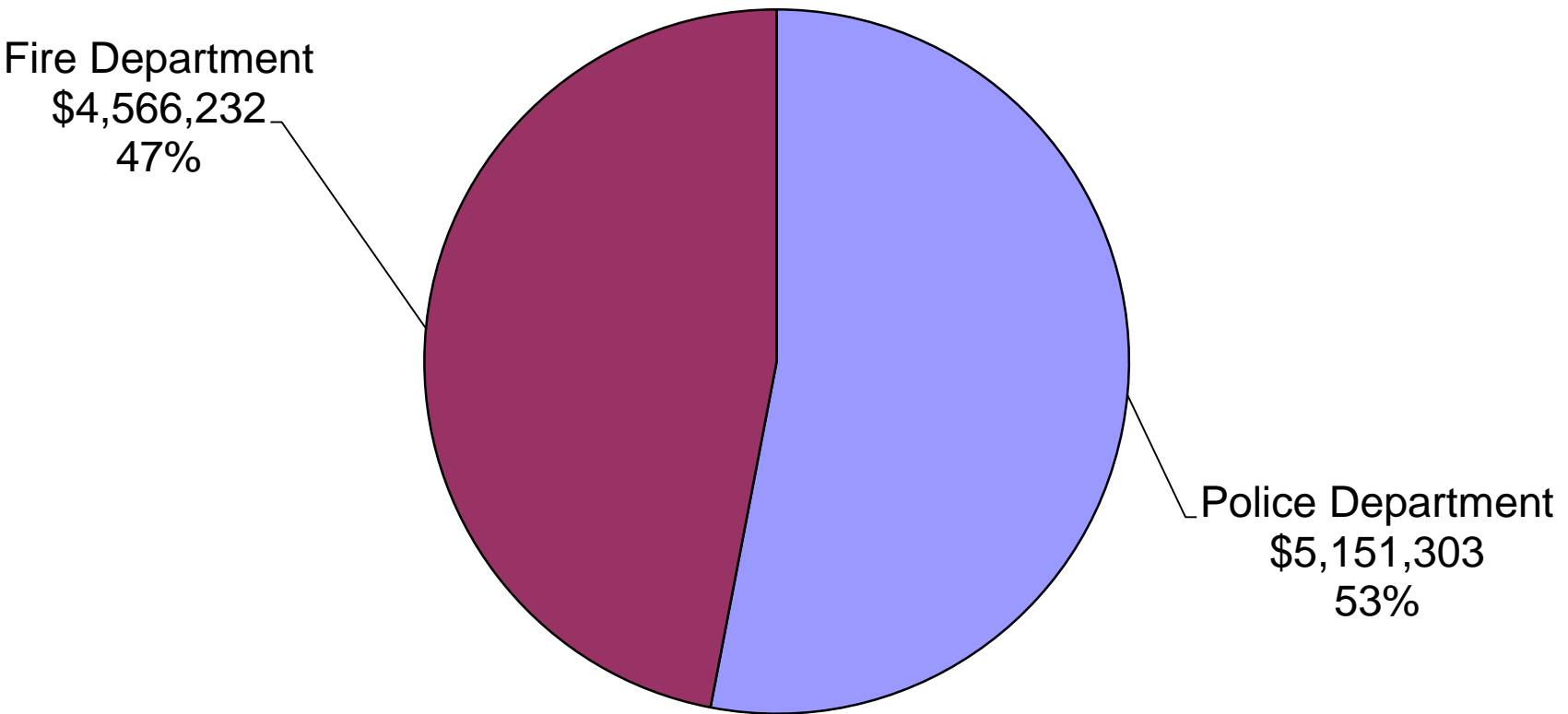
General Fund Overview



- Fire Department

- (2) Turnout Gear replaced \$4,000
- (5) Structural boots \$1,500
- New Hose \$3,000
- Portable flow & pressure tester \$2,400
- Narrowband radios \$6,000
- ESDA Siren maintenance \$3,200

Public Safety Expenditures

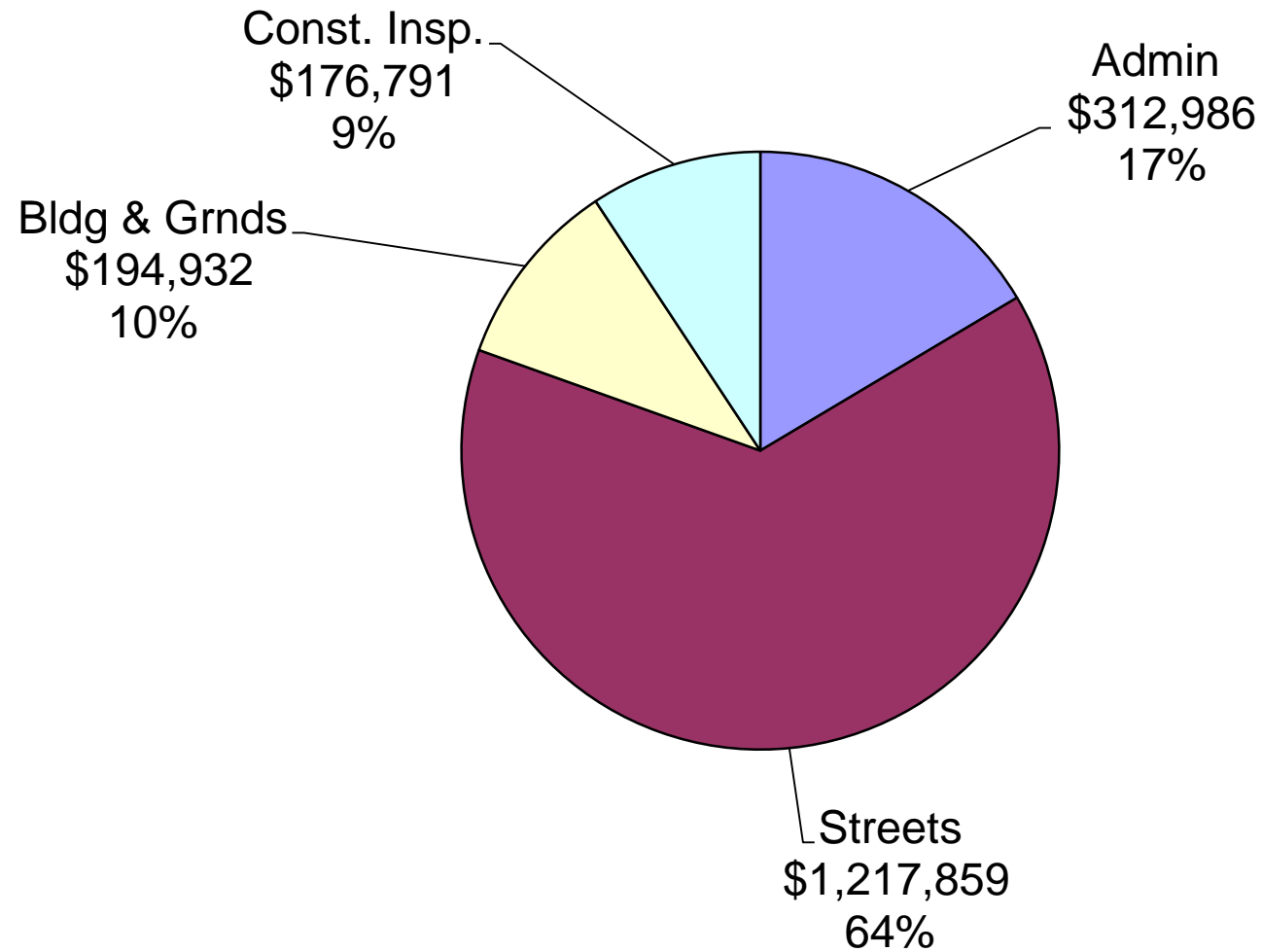


General Fund Overview

- Public Works Department
- GIS Computers, software \$2,000
 - \$6,000 Total (GF, Water, Sewer)
- ROW Tree replacements \$2,500
- Equipment Trailer \$2,500
 - \$7,500 Total (GF, Water, Sewer)



Public Works Expenditures

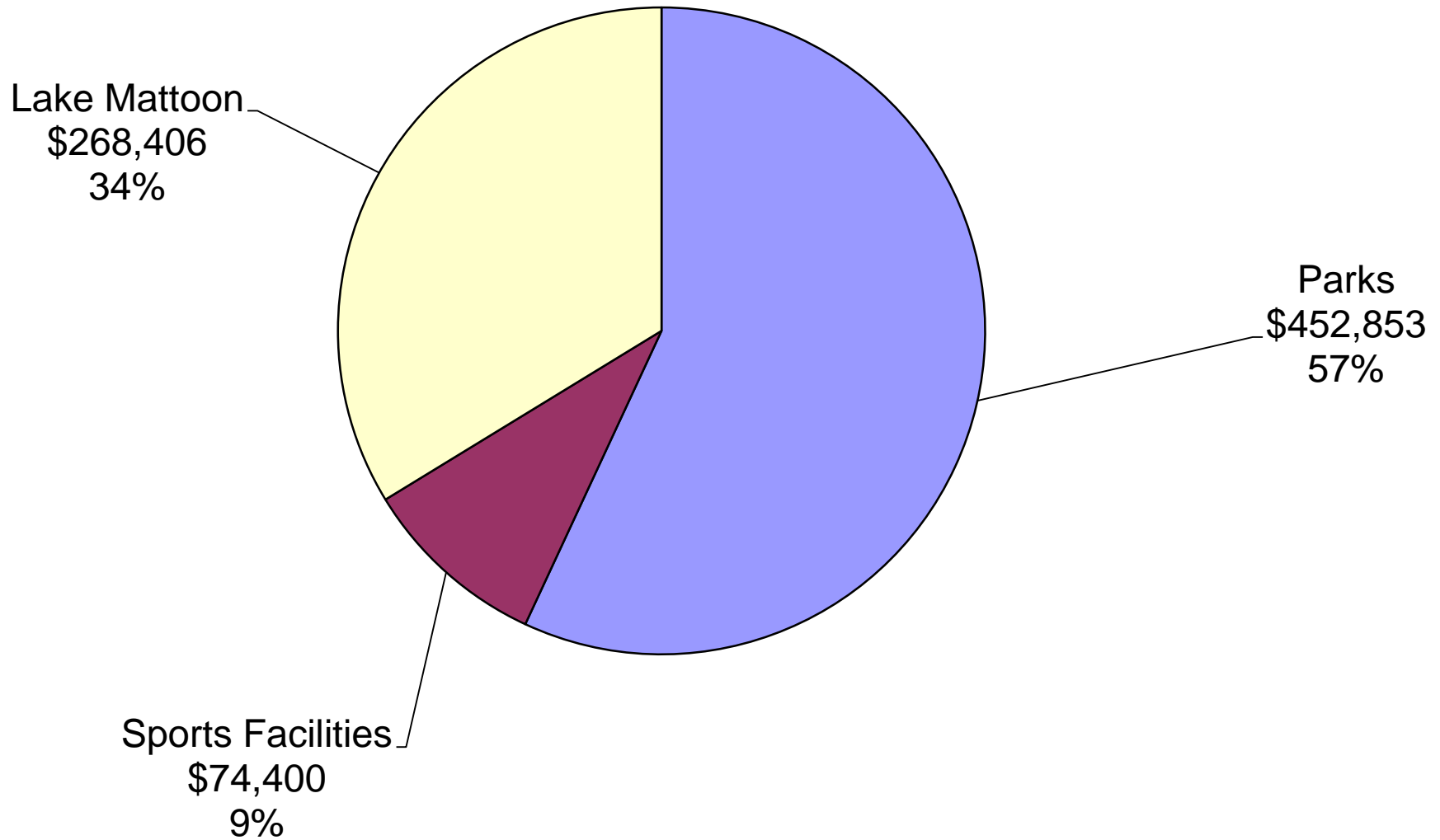


General Fund Overview

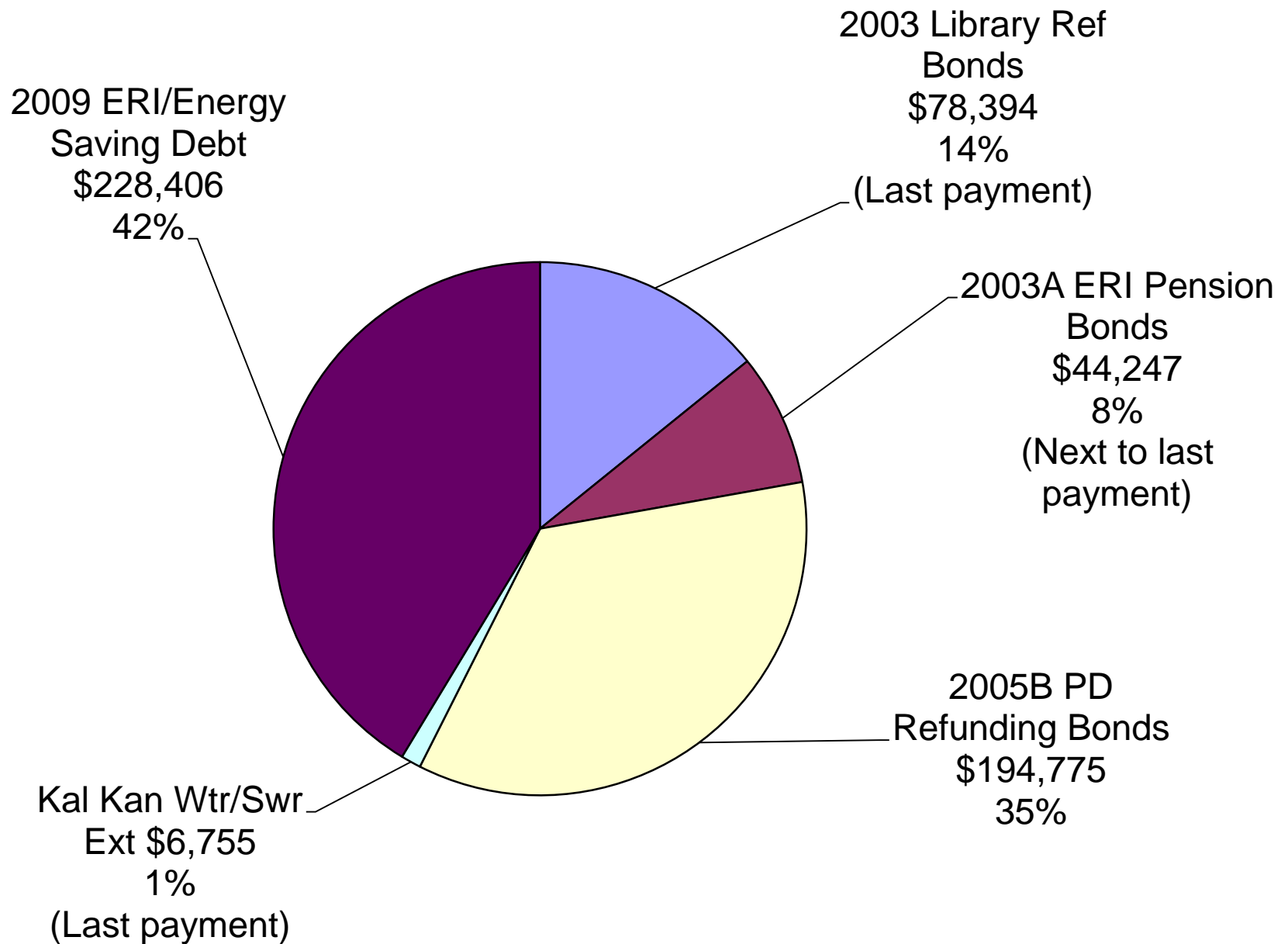


- Parks/Lake Mattoon/Sports Facilities
- Landscaping \$3,900
- Tree removal – Lake Mattoon \$3,000
- Plumbing, Electrical – Lake \$5,000
- Bike Trail
 - Paving \$7,000
 - Spraying, weeding \$5,000
- Cemetery – growth retardant \$5,500

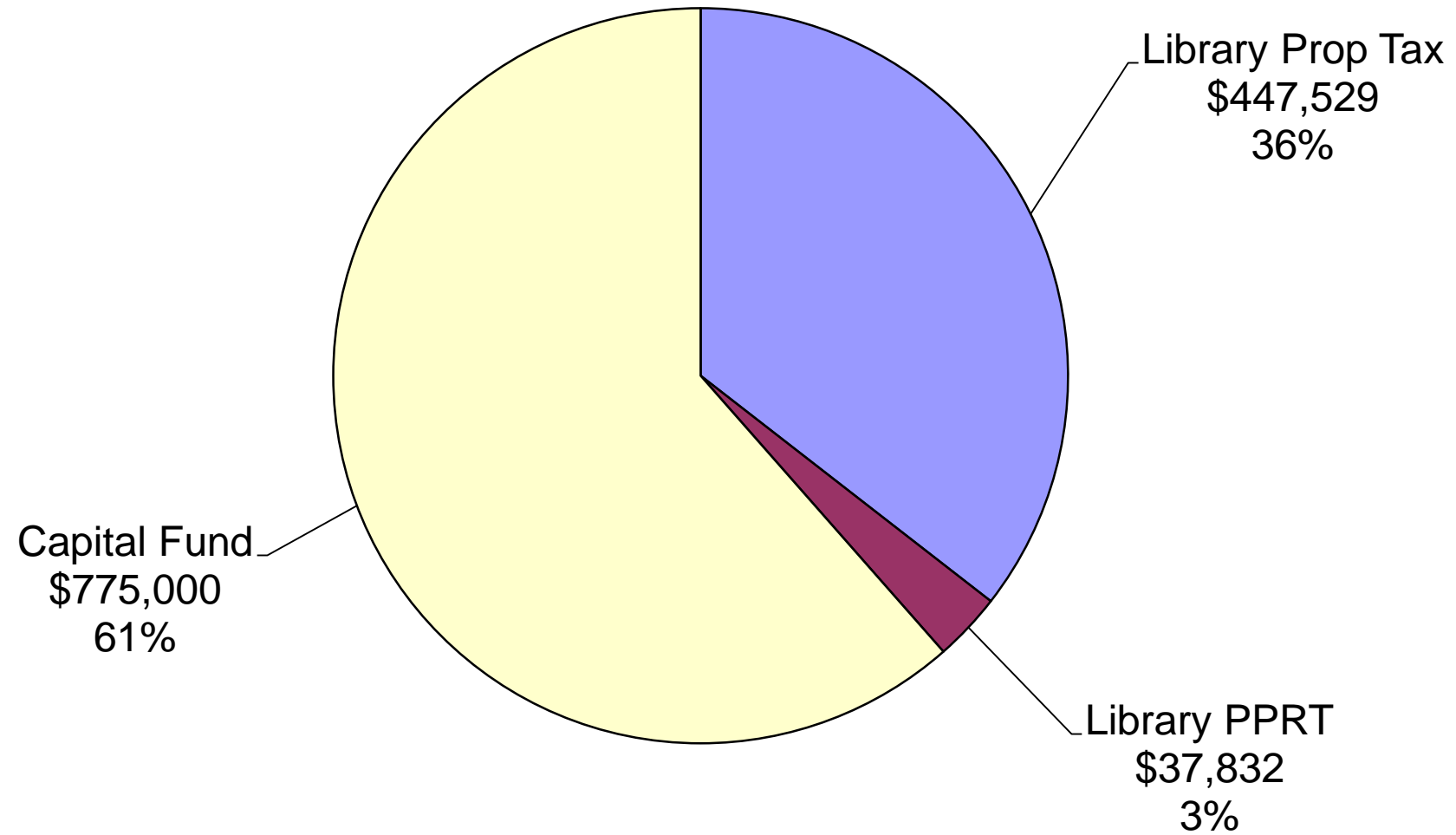
Culture & Recreation Expenditures



Debt Service Expenditures

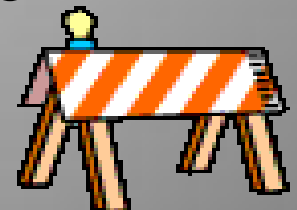


Transfers Out of the General Fund



Capital Projects Fund Overview

• Public Works Building	\$3,000,000
• Police Building	\$59,000
• Fire Training Facility	\$190,774
• Broadway Ave East sidewalk	\$175,000
• Southside Drainage Phase 2	\$1,027,900
• City Hall improvements	\$25,000
• Depot Parking Lot	\$305,250
• Peterson Park	\$52,000
• Lawson Park	\$25,000
• Progress Square/Library Alley	\$95,000



Capital Projects Fund Overview



- Peterson House
 - \$30,000
 - Roof
 - Gutters
 - Interior work
 - Foundation grant proceeds possible

Capital Projects Fund Overview (Peterson House)



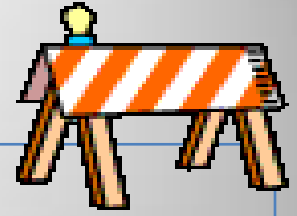
FY 2012-2013

Budget

Capital Projects Fund

Strategic Planning Goal	Description	Department	Cost
Downtown	Depot, Progress Square Parking Lots	Capital	\$312,000
Downtown	Progress Square/Library Alley	Capital	\$95,000
Infrastructure, Tourism	Broadway Ave East sidewalk	Capital	\$175,000
Sewer	Southside Drainage Phase 2	Capital	\$1,027,900
Appearance	Police parking lot, building exterior	Capital	\$59,000
Appearance	Peterson Park playground; Lawson Park restrooms	Capital	\$67,000

Capital Projects Fund



Fund Balance 5/1/2012		\$4,597,195
Revenues	\$330,000/year after debt	\$1,695,657
Expenditures		
Police building	\$59,000	
Fire Station 3	\$3,400	
Public Works building	\$3,000,000	
Progress Square/Alley	\$101,500	
Broadway Ave East sidewalk	\$175,000	
Southside Drainage Phase 2	\$1,027,900	
City Hall improvements	\$25,000	
Depot Parking Lot	\$305,250	
Peterson House/Peterson Park/Lawson Park	\$107,000	
Depot Platform	\$437,300	
Fund Balance 4/30/2013		\$537,132

Tax Increment Financing Districts

- Midtown TIF
 - Pocket Park \$15,000
 - 17th Street sidewalks \$25,000
- Broadway Ave East TIF
 - Grants \$5,000
- I-57 East TIF
 - No development
 - Shared increment \$4,800
- S. Rt. 45 TIF
 - Quality Inn debt \$64,000



Business District Overview

- Broadway East
 - Mall Debt \$328,313
 - Grants \$16,000
- S. Rt. 45
 - Transfer to TIF \$38,054
- I-57 East
 - No development



Hotel/Motel Tax Fund



• Boys Complex Roof	\$4,000
• Depot interior completion	\$30,000
• YMCA grants	\$25,000
• Computer	\$1,500
• July 4 th	\$25,625
• Bagelfest	\$83,150
• Lightworks	\$24,600

Water/Sewer Funds Overview

Recommended rate increases

Fund	5/12	5/13	5/14	5/15
Water	10%	5%	3%	3%
Sewer	10%	10%	5%	5%



Cumulative costs to average bill

5/12	5/13	5/14	5/15
\$3.93	\$7.38	\$9.34	\$11.40

WATER FUND RATE ANALYSIS

Project	FY12/13	FY13/14	FY14/15	FY15/16	FY16/17
Operating Expenses	\$2,379,620	\$2,451,009	\$2,524,539	\$2,600,275	\$2,678,284
(Personnel, Supplies, Services, Retiree Health Ins, 3% Inflation/yr)					
Existing Debt Service					
IEPA - Water	\$522,429	\$522,429	\$522,429	\$522,429	\$522,429
2003 Bonds	\$594,578	\$605,100	\$608,700	\$612,000	
ERI Pensions	\$47,555	\$47,555	\$47,555	\$47,555	\$47,555
ERI Pensions - 2	\$72,630	\$72,630	\$72,630	\$72,630	\$72,630
FY07/08 Vehicles & Equip	\$9,041				
Subtotals - Exist Debt Service	\$1,246,233	\$1,247,714	\$1,251,314	\$1,254,614	\$642,614
WTP Capital Reinvestment	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
Water Main Construction	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
Other Capital Improvements			\$380,000		
Total Estimated Expenses	\$3,752,853	\$3,825,723	\$3,902,853	\$3,981,889	\$3,827,898
Consumption (cuft)	97,350,000	97,350,000	97,350,000	97,350,000	97,350,000
Req'd Rate (\$/100cuft)	\$3.86	\$3.93	\$4.01	\$4.09	\$3.93
Proposed Rates	\$3.73	\$3.92	\$4.04	\$4.16	\$4.16
Rate Increase (\$/100cuft)	\$0.34	\$0.19	\$0.12	\$0.12	\$0.00
Rate Increase (%)	10.00%	5. 1%	3.10%	3.00%	0.00%
Cummulative Increase (%)	10.00%	15.10%	18.20%	21.20%	21.20%
Impact to Ave Users (\$/mo)	\$1.59	\$0.89	\$0.56	\$0.56	\$0.00
Cummulative Impact (\$/mo)	\$1.59	\$2.48	\$3.04	\$3.60	\$3.60
Impact to Cash Reserves	(\$121,698)	(\$9,603)	\$30,087	\$67,871	\$221,862
Cash Reserve Balance	\$616,092.67	\$606,489.73	\$636,576.52	\$704,447.14	\$926,309.49
Target Balance (90 days)	\$914,000.00	\$914,000.00	\$914,000.00	\$914,000.00	\$914,000.00

ANALYSIS

Project	FY12/13	FY13/14	FY14/15	FY15/16	FY16/17	FY17/18	FY18/19
Operating Expenses (Personnel, Supplies, Services, Retiree Health Ins, 3% Inflation/Yr)	\$2,500,000	\$2,575,000	\$2,652,250	\$2,731,818	\$2,813,772	\$2,898,185	\$2,985,131
Existing Debt Service							
ERI	\$89,916	\$89,916	\$89,916	\$89,916	\$89,916	\$89,916	\$89,916
ERI-2	\$54,292	\$54,292	\$54,292	\$54,292	\$54,292	\$54,292	\$54,292
Sewer Series 2003	\$413,623	\$416,248	\$419,000	\$420,860	\$421,610	\$426,400	
IEPA - Sewer	\$35,243	\$35,243	\$35,243	\$35,243	\$35,243	\$17,622	
IEPA - Sewer Plant Expansion	\$603,456	\$603,456	\$603,456	\$603,456	\$603,456	\$603,456	\$603,456
FY07/08 Vehicles & Equip	\$5,781						
Subtotals - Exist Debt Service	\$1,202,311	\$1,199,155	\$1,201,907	\$1,203,767	\$1,204,517	\$1,191,686	\$747,664
Capital	\$887,000	\$1,259,000	\$1,045,000	\$1,537,000	\$1,637,000	\$2,004,000	\$1,704,000
Total Estimated Expenses	\$4,589,311	\$5,033,155	\$4,899,157	\$5,472,585	\$5,655,289	\$6,093,871	\$5,436,795
Consumption (cuft)	79,000,000	79,000,000	79,000,000	79,000,000	79,000,000	79,000,000	79,000,000
Req'd Rate (\$/100cuft)	\$5.81	\$6.37	\$6.20	\$6.93	\$7.16	\$7.71	\$6.88
Proposed Rates	\$5.50	\$6.05	\$6.35	\$6.67	\$7.00	\$7.35	\$7.35
Rate Increase (\$/100cuft)	\$0.50	\$0.55	\$0.30	\$0.32	\$0.33	\$0.35	\$0.00
Rate Increase (%)	10.00%	10.00%	5.00%	5.00%	4.90%	5.00%	0.00%
Cumulative Increase (%)	10.00%	20.00%	25.00%	30.00%	34.90%	39.90%	39.90%
Impact to Ave Users (\$/mo)	\$2.34	\$2.57	\$1.40	\$1.49	\$1.54	\$1.63	\$0.00
Cumulative Impact (\$/mo)	\$2.34	\$4.90	\$6.30	\$7.80	\$9.34	\$10.97	\$10.97

[illegible]

EXISTING WATER/SEWER RATE COMPARISONS
SORTED BY TOTAL COST
Water Sewer Total

Community	(\$/mo)	(\$/mo)	(\$/mo)
Paris	\$33.34	\$41.85	\$75.19
Danville	\$48.74	\$24.00	\$72.74
Urbana	\$52.77	\$19.36	\$72.13
Champaign	\$51.76	\$18.31	\$70.07
Tuscola	\$38.33	\$30.67	\$69.00
Arcola	\$43.93	\$23.14	\$67.07
Mattoon	\$26.84	\$36.40	\$63.24
Taylorville	\$24.45	\$37.60	\$62.05
Charleston	\$30.58	\$30.58	\$61.16
Casey	\$30.60	\$25.59	\$56.19
Marshall	\$25.09	\$28.14	\$53.23
Sullivan	\$31.96	\$20.62	\$52.58
Effingham	\$21.64	\$30.54	\$52.18
Decatur	\$38.11	\$12.05	\$50.16
Shelbyville	\$18.61	\$20.57	\$39.18

All rates as of 3/30/12

Water Fund Overview

- Complete 1/2 mile of in-house water main construction
- Begin repairs to the Lake Paradise Spillway
- Add re-chlorination capability at the Hospital Ground Storage Tank
- Implement a Preventative Maintenance Program for Fire Hydrants



Sewer Fund Overview



- Complete the design of the CSO Satellite Treatment Facility
- Rebuild 1 set of collectors for the Primary Clarifiers, and rebuild 1 Secondary Clarifier Drive
- Rebuild 2 pumps; 1 Raw Pump and 1 Secondary Pump
- Complete 1/2 mile of in-house sanitary sewer main construction

Mobile Equipment Fund Overview

- Purchases
 - 2 squad cars \$48,000
 - 1-Ton Truck \$55,000
 - Equipment Trailer \$7,500
 - Line Stop Machine \$18,000
 - Used Camera Truck \$15,000
 - Service Truck \$22,000
- Ambulance purchase
 - FY 13 instead of FY 14



Mobile Equipment Fund Overview

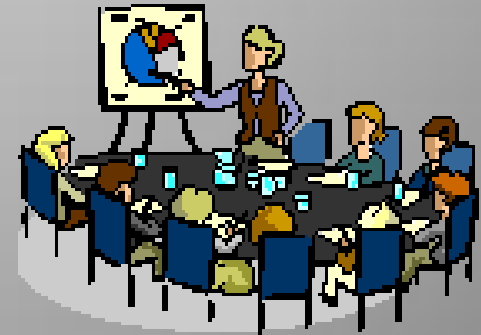
- Future Acquisition Funding
 - 6 Squad Cars (3 in FY 14, 3 in FY 15) \$48,000
 - Tandem Dump Truck (FY 14) \$17,500
 - Rescue Pumper (FY 15) \$125,000



FY 12-13

Strategic Planning Goals

- Infrastructure
 - Sewer, Water, Streets
- Development and Marketing
 - Downtown is key
 - Tourism, Arts (Depot, Bike Trail, Boys Complex)
- Appearance of City
 - Community Pride
 - Demolitions
 - Landscaping
- IT
 - Microsoft package



Budget Summary

Questions/Discussion

